

A Survey of Private Contractor Involvement in U.S. Facilities Used to Confine People for Immigration-related Reasons

Global Detention Project¹

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The private prison industry in the United States has grown significantly during the last several decades and along with it there has been an apparent increase in the outsourcing of services at facilities used for immigration detention purposes. However, while much has been written about private ownership and management of detention facilities, the phenomenon of non-state-actor involvement in immigration detention extends beyond these activities. For instance, while private contractors are responsible for overall management of some two dozen immigration-related detention facilities in the United States, this report demonstrates that private contractors provide a range additional services at nearly 100 prisons, shelters, and detention centers across the United States that have been used to hold migrants and asylum seekers.

Part of the difficulty in investigating this phenomenon is that the U.S. immigration detention estate is massive (involving several hundred facilities) and employs numerous types of institutions, from local jails and federal prisons to juvenile detention centers and dedicated immigration detention centers. Thus, to accurately document the extent of non-state-actor involvement in the U.S. immigration detention regime it is necessary to look at all these different types of facilities and assess the role played by different actors in them.

This survey represents an initial, modest attempt to begin to fill some of the gaps in our understanding of this phenomenon. The information included in the following charts has been compiled based on an extensive search of available websites provided by facilities in the United States that have been used for the purpose of migration detention or by service providers active in those facilities (for more about the sources, see "Annex: Source Notes"). Based solely on this review of online information, the Global Detention Project was able to determine that of the hundreds of facilities that have been used in recent years to hold immigration detainees, no less than 83 explicitly mention on their websites some form of privatization.

In addition, of the two dozen dedicated immigration facilities, all but one report outsourcing services to private contractors. The most common form of private involvement in these facilities is management. Corrections Corporation of America (CCA), one of the largest private prison companies, manages seven of the 24 dedicated facilities.

However, private companies offer a range of other services at detention sites and a narrow focus on specialized immigration facilities fails to capture the full range of involvement of non-state entities in migration-related detention. In fact, one of the more notable outcomes of this limited research project has been to demonstrate the multifaceted nature of the outsourcing of responsibilities at U.S. detention centers. Private actors provide food services, security, healthcare, among a host of other services.

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¹ The Global Detention Project would like to thank Noah Schwartz for his assistance compiling the information provided in this report.

Finally, while some of the bigger private prison companies—like CCA and the Geo Group—are well known, this report shows that a number of smaller companies are gaining traction in detention services. CHART 3 below identifies 45 different private organizations, some of which are not-for-profit and humanitarian based, that have provided services at facilities used for immigration purposes.

In providing this survey of types of services offered, by whom, and where, this report intends to help illuminate our understanding of the growth and evolution of private actor involvement in immigration detention in the United States.

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CHART 1: Complete List of Facilities: Contractors and Types of Services Provided

Facility	Management	Food	Security	Medical	Legal	Other
Aguadilla Service Processing Center			Unnamed Private Contractor			
Allegheny County Jail		Canteen Correctional Services		Allegheny Correctional Health Services		
Aurora Contract Detention Facility	GEO Group Inc.					
Baptist Children's Center	Baptist Child and Family Services					
Basile Detention Center	LCS Corrections Services Inc.					
Bay Point School	Bay Point School					
Berks County Family Shelter					Pennsylvania Immigration Resource Center	
Berks County Prison		Oasis Management Systems				
Bexar County Jail		Aramark Inc.				
Blount County Justice Center		Aramark Inc.				
Bokenkamp Children's Center	Lutheran Social Services of the South Inc.					
Boystown	Boystown					

	T	T	ı	T	T	
Broward						
Transitional	GEO Group					
Center	Inc.					
Buffalo						
(Batavia)						
Service		Ahtna				Ahtna
Processing		Technical				Technical
Center		Services				Services
CCA						
California City						
Correctional						
Center	CCA					
	Family and					
	Children's					
Casey House	Services of					
Shelter	Niagara Inc.					
Cricitor	Magara mo.					
CCA Central						
Arizona						
Detention						
Center	CCA					
Conto	00/1					
CCA Florence						
Correctional						
Center	CCA					
Central Texas						
Detention	GEO Group					
Facility	Inc.					
,						
Charleston				Carolina		
County				Center for		
Detention				Occupational		
Center		Aramark Inc.		Health		
The						
Children's	The Children's					
Center Inc	Center Inc.					
The						
Children's						
Village-	Children's					
Dobbs Ferry	Village Inc.					
The						
Children's						
Village-	Children's					
Queens	Village Inc.					
L						
Compass	Compass					
House Shelter	House					
ļ		ADI				
 		ABL				
Davidson		Management		Correct Care		
County Sheriff		Inc.		Solutions		

•					,
Denver County Jail				Denver Health Medical Center	
Devereux	The Devereux Foundation				
Dickens County Detention Center		CEC Inc.		CEC Inc.	CEC Inc.
Douglas County Correctional		Aramark Inc.			
Douglas County Jail		CBM Managed Services		Correction Health Care Inc.	
El Centro Detention Facility			AKAL Security		
Elizabeth Contract Detention Facility	CCA				
Eloy Detention Center	CCA				
Florence Service Processing Center			AKAL Security		
Frederick County Detention Center				Conmed Healthcare Management	
Garfield County Jail				Correctional Health Management	
Guantanamo Migrant Operations Center	GEO Group Inc.				
Heartland International Children's Center	Heartland Alliance				

Henderson				
Detention				
Facility			Corizon	
1 domey			00112011	
Houston				
Processing				
Center	CCA			
Center	COA			
Howard				
County				
Detention				
Center			Conmed	
International				
Education				
Services				
Jack Harwell				
Detention				
Center	CEC Inc.			
Josephine				
County Jail		Aramark Inc.		
Karnes				
County				
Correctional	GEO Group			
Center	Inc.			
Krome North				
Service				
Processing				Northrop
Center				Grumman
Conton				Oraninan
Lakeland	Lakeland			
Nursing	Health Care			
Home	Center			
nome	Center			
Laredo				
Processing				
Center	CCA			
Center	CCA			
LaSalle				
County				
	Emerald			
Regional				
Detention	Companies			
Center	Inc.			
Limant-				
Limestone				
County				
Detention				
Center	CEC Inc.			
Lutheran				
Social	Lutheran			
Services	Social			
Lansing	Services Inc.			

		Canteen			
Macomb		Correctional		Correct Care	
County Jail		Services		Solutions	
County Jan		Services		Solutions	
McClenna					
	0 :t				
County	Community				
Detention	Education				
Center	Centers				
				Correctional	
Mesa County				Healthcare	
Jail		Aramark Inc.		Companies	
· · · · · · · · · · · · · · · · · · ·					
North Georgia					
Detention					
Center	CCA				
Northeast					
Nebraska					
Juvenile					
Services	NNJS Inc.				
Northeast					
Ohio					
Correctional					
	004				
Center	CCA				
N (1)					
Northwest					
Detention	GEO Group				
Center	Inc.				
Otero County					
Processing					
Center	мтс				
3011101					
Perry County	LCS				
Correctional	Correctional				
Center	Services Inc.				
		1			
		Unnamed			
Pinal County		Private			
Jail		Contractor			
		<u> </u>			
Pine Prairie	LCS				
Correctional	Correctional				
Center	Services Inc.				
Conto	COLVICES IIIC.				
Polk County					
Adult					
Detention					
Facility	CEC Inc.				
		<u> </u>	<u> </u>		
Port Isabel					
Service					
Processing			Asset		Killer
Center			Security		Corp.
Jeniel			Occurry		Jo.p.

Pueblo County Jail		Compass Group Canteen Services	Correctional Health Management	
San Luis Regional Detention Center	Emerald Companies Inc.			
Shawnee County Juvenile			Prison Health Services Inc.	
Silverdale Detention Facility	CCA			
South Texas Detention Facility	GEO Group Inc.			
St. Michael's Home for Children	Catholic Charities			
Stewart Detention Center	CCA			
Summit County Jail			Unnamed Private Contractor	
T. Don Hutto Family Residential Facility	CCA			
Torrance County Detention Facility	CCA			
Tumbleweed Shelter	The Tumbleweed Center for Youth Development			
Twin Falls County Jail		ABL Management Inc.	Unnamed Private Contractor	
Varick Federal Detention Center	Ahtna Technical Services Inc.			

Wake County	<u> </u>	Unnamed]		<u> </u>
Sheriff		Private			
Department		Contractor			
Dopartmont		Contractor			
		Unnamed			
Weber		Private			
County Jail		Contractor			
West					
Tennessee					
Detention					
Facility	CCA				
The West					
Texas	Emerald				
Detention	Companies				
Facility	Inc.				
Willacy					
Detention					
Center	MTC				
Yavapi					
County				Wexford	
Detention				Health	
Center				Sources Inc.	
Youthcare,					
Casa de los					
Amigos	Youthcare				

CHART 2: Dedicated Immigration Detention Centers

Facility	Management	Food	Security	Medical	Legal	Other
Aguadilla Service Processing Center				Unnamed Contractor		
Aurora Contract Detention Facility	GEO Group Inc.					
Berks County Family Shelter					Pennsylvania Immigration Resource Center	
Broward Transitional Center	GEO Group Inc.					
Buffalo (Batavia) Service Processing Center		Ahtna Technical Services				Ahtna Technical Services
El Centro Detention Facility			AKAL Security			
El Paso Service Processing Center						
Elizabeth Contract Detention Facility	CCA					
Eloy Detention Center	CCA					
Florence Service			AKAL			

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Processing Center		Security			
Over the reasons					
Guantanamo Migrant					
Operations	GEO Group				
Center	Inc.				
Houston					
Processing Center	CCA				
Center	COA				
Krome North					
Service					
Processing					Northrop
Center					Grumman
Laredo					
Processing					
Center	CCA				
LaSalle	Emerald				
Detention	Companies				
Facility	Inc.				
-					
North					
Georgia Detention					
Center	CCA				
	00/1				
Northwest					
Detention Center	GEO Group				
Center	Inc.				
Otero					
County					
Processing					
Center	MTC				
Port Isabel					
Service					
Processing		Asset			Killer
Center		Security			Corp.
South Texas					
Detention	GEO Group				
Facility	Inc.				
Stewart					
Detention					
Center	CCA				
T. D					
T. Don Hutto					
Family Residential	CCA				
residelitial	1		1		

Facility				
Varick Federal Detention Center	Ahtna Technical Services			
Willacy Detention Center	MTC			

CHART 3: Service Providers

Contractor	List of Services	List of Facilities
ABL Management Inc.	Food	Davidson County Sheriff, Twin Falls County Jail (2)
Ahtna Technical Services	Food, facility management, other	Buffalo (Batavia) Service Processing Center, Varick Federal Detention Center (2)
AKAL Security	Security	El Centro Detention Facility, Florence Service Processing Center (2)
Allegheny Correctional Health Services	Medical	Allegheny County Jail (1)
Aramark Inc.	Food	Bexar County Jail, Blount County Justice Center, Charleston County Detention Center, Douglas County Correctional, Josephine County Jail, Mesa County Jail (6)
Asset Security	Security	Port Isabel Service Processing Center (1)
Baptist Child and Family Services	Management	Baptist Children's Center (1)
Bay Point School	Management	Bay Point School (1)
Boystown	Management	Boystown (1)
Canteen Correctional Services	Food	Allegheny County Jail, Macomb County Jail (2)
Carolina Center for	Medical	Charleston County Detention

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Occupational Health	1	Center (1)
Occupational Health		Center (1)
Catholic Charities	Management	St. Michael's Home for Children (1)
CBM Managed Services	Food	Douglas County Jail (1)
CCA	Management	CCA California City Correctional Center, CCA Central Arizona Detention Center, CCA Florence Correctional Center, Elizabeth Contract Detention Facility, Eloy Detention Center, Houston Processing Center, Laredo Processing Center, North Georgia Detention Center, Northeast Ohio Correctional Center, Silverdale Detention Facility, Stewart Detention Center, T. Don Hutto Family Residential Facility, Torrance County Detention Facility, West Tennessee Detention Facility (13)
CEC Inc.	Management, food, medical, other	Dickens County Detention Center, Jack Harwell Detention Center, Limestone County Detention Center, McClenna County Detention Center, Polk County Adult Detention Facility (5)
The Children's Center Inc.	Management	The Children's Center Inc (1)
Children's Village Inc.	Management	The Children's Village- Dobbs Ferry, The Children's Village- Queens (2)
Compass Group Canteen Services	Food	Pueblo County Jail (1)
Compass House	Management	Compass House Shelter (1)

	1	1
Conmed Healthcare Management	Medical	Frederick County Detention Center, Howard County Detention Center (2)
Corizon	Medical	Henderson Detention Facility (1)
Correct Care Solutions	Medical	Davidson County Sheriff, Macomb County Jail (2)
Correction Health Care Inc.	Medical	Douglas County Jail (1)
Correctional Healthcare Companies	Medical	Mesa County Jail (1)
Correctional Health Management	Medical	Garfield County Jail, Pueblo County Jail (2)
Denver Health Medical Center	Medical	Denver County Jail (1)
The Devereux Foundation	Management	Devereux (1)
Emerald Companies Inc.	Management	LaSalle County Regional Detention Center, San Luis Regional Detention Center, The West Texas Detention Facility (3)
Family and Children's Services of Niagara Inc.	Management	Casey House Shelter (1)
GEO Group Inc.	Management	Aurora Contract Detention Facility, Broward Transitional Center, Central Texas Detention Facility, Guantanamo Migrant Operations Center, Karnes County Correctional Center, Northwest Detention Center, South Texas Detention

		Facility (7)
Heartland Alliance	Management	Heartland International Children's Center (1)
Killer Corp.	Other	Port Isabel Service Processing Center (1)
Lakeland Health Care Center	Management	Lakeland Nursing Home (1)
LCS Corrections Services Inc	Management	Basile Detention Center, Perry County Correctional Center, Pine Prairie Correctional Center (3)
Lutheran Social Services	Management	Lutheran Social Services Lansing, Bokenkamp Children's Center (2)
MTC	Management	Otero County Processing Center, Willacy Detention Center (2)
NNJS Inc.	Management	Northeast Nebraska Juvenile Services (1)
Northrop Grumman	Other	Krome North Service Processing Center (1)
Oasis Management Systems	Food	Berks County Prison (1)
Pennsylvania Immigration Resource Center	Legal Services	Berks County Family Shelter (1)
Prison Health Services Inc.	Medical	Shawnee County Juvenile (1)
The Tumbleweed Center for Youth Development	Management	Tumbleweed Shelter (1)
Wexford Health Sources Inc.	Medical	Yavapi County Detention Center (1)

Youthcare	Management	Youthcare, Casa de los
		Amigos (1)

Annex: Source Notes

<u>Aguadilla Service Processing Center</u> (Aguadilla SPC) uses private contractors for health care services ("Operated by the IHSC, the ambulatory clinic is staffed by a core group of Public Health Services Officer and contract personnel").

US Department of Homeland Security. 2007. Website. "ICE Health Service Corps: Aguadilla Service Processing Center." Copyright 2007. http://www.inshealth.org/Facilities/Aguadilla.shtm (accessed 11 June 2012).

<u>Allegheny County Jail</u> (Pittsburgh) uses a private company to provide food services to inmates. The company name is Canteen Correctional Services. Medical Services are provided by Allegheny Correctional Health Services Inc. They provide health, mental health and substance abuse related treatments at the prison.

Allegheny County Bureau of Corrections. 2009. *Allegheny County Bureau of Corrections* 2009 Annual Report. January 2010. http://www.alleghenycounty.us/jail/acjail09.pdf (accessed 12 June 2012).

<u>Baptist Children's Center (BCFS San Antonio)</u> is run by the non-profit, religious organization Baptist Child and Family Services.

Baptist Child and Family Services. Website. Copyright 2012. http://www.bcfs.net/bcfs/ (accessed 13 June 2012).

<u>Basile Detention Center (Basile Louisiana)</u> was built and is operated by a private company. "The facility was constructed in 1993, with subsequent multiple expansions, and has been operated by LCS Corrections Services, Inc. since its opening."

LCS Corrections Services Inc. 2009. Website. "South Louisiana Correctional Center." Copyright2009. http://www.lcscorrections.com/site20.php (accessed 13 June 2012).

<u>Bay Point School (Miami, Florida)</u> is a private boarding school for troubled boys. It is privately owned, and was founded by Dr. Mary Louise Cole.

Bay Point Schools. 2008. Website. "Our Head of School." Copyright 2008.

http://www.baypointschools.com/headofschool.html (accessed 13 June 2012).

<u>Berks County Prison (Leesport, Pennsylvania)</u> employs Oasis Management Systems to provide food and clothing orders for inmates.

County of Berks. Website. "Berks County Jail System." (UNDATED).

http://www.co.berks.pa.us/Dept/Jail/Pages/HomePage.aspx (accessed 13 June 2012).

Bexar County Jail (San Antonio, Texas) outsources food services at its jail and sheriff's office provided to ARAMARK.

Bexar County Sheriff's Office. Website. "Detention Division: Jail Support Services." (UNDATED) http://gov.bexar.org/bcsheriff/div_jailsupport.html (accessed 14 June 2012).

<u>Blount County Justice Center (Maryville, Tennessee)</u> employs ARAMARK and Tennessee Business Enterprises to provide various services provided as the prison.

Blount County Sheriff's Office. 2006. Website. "Adult Corrections." Copyright 2006.

http://www.bcso.com/divisions/corrections_adult.aspx (accessed 14 June 2012).

<u>Bokenkamp Children's Center (Corpus Christi, Texas)</u> is run by a religious non-profit organization, Lutheran Social Services.

Bokenkamp Children's Center. 2012. Website. "Short-Term Care with Long-Term Impact". Copyright2012. http://www.bokenkampchildrensshelter.org/ (accessed 14 June 2012).

Boystown (Miami, Florida) is a religious non-profit organization.

Boys Town. 2012. Website. "What We Do". Copyright2012. http://www.boystown.org/what-we-do (accessed 14 June 2012).

<u>CCA California City Correctional Center (California City, California)</u> is a private facility owned and operated by CCA.

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CCA. 2008. Website. "CCA Facilities: California City Correctional Center". Copyright 2008. http://www.cca.com/facility/california-city-correctional-center/ (accessed 14 June 2012).

<u>Casey House Shelter (Buffalo NY)</u> is run by Family and Children's Service of Niagara Inc. Family & Children's Services of Niagra Inc. "Runaway and Youth Services: Casey House Shelter." Website. (UNDATED). http://www.niagarafamily.org/runaway_caseyhouse.html (accessed 15 June 2012).

<u>CCA Central Arizona Detention Center (Florence, Arizona)</u> is a private facility owned and operated by CCA.

CCA. 2008. Website. "CCA Facilities: Central Arizona Detention Center." Copyright 2008. http://www.cca.com/facility/central-arizona-detention-center/ (accessed 15 June 2012).

<u>CCA, Florence Correctional Center (Florence, Arizona)</u> is a private facility owned and operated by CCA.

CCA. 2008. Website. "CCA Facilities: Florence Correctional Center." Copyright 2008. http://www.cca.com/facility/florence-correctional-center/ (accessed 15 June 2012).

<u>Central Texas Detention Facility (San Antonio, Texas)</u> is a private facility owned and operated by GEO Group.

The GEO Group, Inc., "Central Texas Detention Facility," The GEO Group, Inc., http://www.thegeogroupinc.com/northamerica.asp?fid=5 (accessed 15 June 2012).

<u>Charleston County Detention Center (North Charleston, South Carolina)</u> employs a number of contractors in its jail, including ARAMARK for food services and the Carolina Center for Occupational Health for medical services.

Charleston County South Carolina. 2009. Website. "CCDC Support Services". Copyright2009. http://www.ccso.charlestoncounty.org/index2.asp?p=/support_service4.html (accessed 15 June 2012).

<u>The Children's Center Inc. (Galveston, Texas)</u> is a private company and a non-profit organization. The Children's Center, Inc. Website. (UNDATED). http://thechildrenscenterinc.org/ (accessed 15 June 2012).

<u>The Children's Village-Dobbs Ferry (Dobbs Ferry, New York)</u>. Children's Village, Inc. is a non-profit private organization.

The Children's Village. 2012. Website. "About." Copyright 2012. http://childrensvillage.org/about/ (accessed 15 June 2012).

<u>The Children's Village-Queens (Queens, New York)</u>. Children's Village, Inc. is a non-profit private organization.

The Children's Village. 2012. Website. "About." Copyright 2012. http://childrensvillage.org/about/ (accessed 15 June 2012).

Compass House Shelter (Buffalo, New York) is a non-profit private organization.

Compass House. Website. Copyright 2009. http://www.compasshouse.org/content/pages/contact (accessed 15 June 2012).

<u>Davidson County Sheriff (Nashville, Tennessee)</u>. Food services provided by ABL Management Inc. Medical services are provided by Correct Care Solutions.

Davidson County Sheriff's Office. 2011. Website. "Criminal Justice Center." Last updated 14 June 2011. http://www.nashville-sheriff.net/2011/06/14/criminal-justice-center-overview/ (accessed 15 June 2012).

<u>Denver County Jail (Denver, Colorado</u>. Health care provided by the Denver Health Medical Center. City of Denver. 2011. Website. "Denver County Jail." Copyright 2011.

http://www.denvergov.org/sheriff/denvercountyjail/tabid/393650/default.aspx (accessed 15 June 2012).

Devereux (Scottsdale, Arizona). The Devereux Foundation is a non-profit private organization.

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Devereux. 2012. Website. "Welcome to Devereux." Copyright 2012. http://www.devereux.org/site/PageServer (accessed 15 June 2012).

<u>Dickens County Detention Center (Spur, Texas)</u>. Community Education Centers, Inc. claims to be "a leading provider of reentry treatment and education services for adult correctional populations." It began providing management services at the Dickens County prison in 2007 and now provides medical, transportation, food, "detention management" and general maintenance (e.g. laundry and repair work).

CEC. Website. "Dickens County Correctional Center." (UNDATED).

http://www.cecintl.com/facilities_sf_tx_003.html (accessed 15 June 2012).

<u>Douglas County Correctional (Omaha, Nebraska)</u>. Food services provided by ARAMARK.

Department of Corrections. 2010. Website. "Food Services." Copyright 2010.

http://www.dccorr.com/corrections/inmate-services/food-services (accessed 15 June 2012).

<u>Douglas County Jail (Castle Rock Colorado)</u>. Health care provided by Correction Health Care Inc. CBM Managed Services provides food services.

Douglas County Sheriff. 2011. Website. "Inmate Services." Copyright 2011.

http://www.dcsheriff.net/detentions/Inmate Services.html (accessed 15 June 2012).

Eloy Detention Center (Eloy, Arizona) is a private prison operated by CCA.

CCA. 2008. Website. "CCA Facilities: Florence Correctional Center." Copyright 2008.

http://www.cca.com/facility/eloy-detention-center/ (accessed 15 June 2012).

<u>Frederick County Detention Center (Frederick, Maryland)</u>/ "Medical and Mental Health Services are provided to inmates through a contractual agreement with a medical provider," Conmed Healthcare Management.

Frederick County Government. Website. "Medical and Mental Health." (UNDATED). http://frederickcountymd.gov/index.aspx?nid=1181 (accessed 15 June 2012).

<u>Garfield County Jail (Glenwood Springs, Colorado)</u> uses Correctional Health Management to provide healthcare to inmates.

Garfield County Sheriff. 2009. Website. "Detention Center." Copyright 2009.

http://www.garcosheriff.com/detention facility.html (accessed 21 June 2012).

<u>Heartland International Children's Center (Chicago, Illinois)</u> is run by Heartland Alliance, a private, not-profit organization.

Heartland Alliance. 2012. Website. "International Children's Center." Copyright 2012.

http://www.heartlandalliance.org/whatwedo/our-programs/directory/international-childrens-center.html (accessed 21 June 2012).

<u>Henderson Detention Facility (Henderson, Nevada)</u> uses a private contractor for medical services, Corizon.

City of Henderson. 2012. Website. "Detention Center." Copyright 2012.

http://www.cityofhenderson.com/police/detention.php (accessed 21 June 2012).

Office of Detention Oversight Compliance Inspection. 2011. *Enforcement and Removal Operations Henderson Detention Center*. U.S. Department of Homeland Security. 27 October 2011.

http://www.ice.gov/doclib/foia/odo-compliance-inspections/2011hendersondetentioncenter-henderson-nv-oct25-27-2011.pdf (accessed 27 June 2012).

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Houston Processing Center (Houston, Texas) is operated by CCA.

CCA. 2008. Website. "Houston Processing Center." Copyright 2008.

http://www.cca.com/facility/houston-processing-center/ (accessed 21 June 2012).

<u>Howard County Detention Center (Jessup, Maryland)</u>. Medical services provided by Conmed Healthcare Management.

Howard County. 2012. Website. "Corrections 2012 Annual Report." Copyright 2012.

http://www.howardcountymd.gov/departments.aspx?ID=608 (accessed 21 June 2012).

International Education Services (Brownsville, Los Fresnos, and Harlingen, Texas) is a non-profit organization.

International Education Services Inc. Website. "Mission and History". (UNDATED). http://www.iestex.org/main/about_mission_history.php (accessed 21 June 2012).

<u>Jack Harwell Detention Center (Waco, Texas)</u> is operated by Community Education Centers Inc. CEC Inc. Website. Jack Harwell Detention Center. (UNDATED). http://www.cecintl.com/facilities sf tx 017.html (accessed 21 June 2012).

<u>Josephine County Jail (Grants Pass, Oregon)</u> contracts its food services to ARAMARK. Josephine County Sheriff's Office. 2011. Website. "Inmate Meals." Copyright 2011. http://jocosheriff.us/your-sheriffs-office/jail/inmate-meals (accessed 21 June 2012).

<u>La Salle County Regional Detention Center (Encinal, Texas)</u> is operated by Emerald Companies Inc. Emerald Companies Inc. Website. La Salle County Regional Detention Center. (UNDATED). http://www.emeraldcompanies.com/emerald-lasalle.html (accessed 21 June 2012).

<u>Lakeland Nursing Home (Pineville, Louisiana)</u> is a privately operated nursing home. Lakeland Health Care Center. 2012. Website. "About Us." Copyright 2012. http://lakelandhealthcarecenter.com/nursingcare/about-us (accessed 21 June 2012).

<u>Laredo Processing Center (Laredo, Texas)</u> is operated by CCA. CCA. 2008. Website. "CCA Facilities: Laredo Processing Center." Copyright 2008. http://www.cca.com/facility/laredo-processing-center/ (accessed 21 June 2012).

<u>LaSalle Detention Facility (Jena, Louisiana)</u> is run by LaSalle Corrections Inc. LaSalle Corrections. 2012. Website. "Our Locations: LaSalle Correctional Center." Copyright 2012. http://www.lasallecorrections.com/locations/louisiana/lasalle-correctional-center/?back=locations (accessed 21 June 2012).

<u>Limestone County Detention Center (Groesbeck, Texas)</u> is operated by CEC Inc. CEC. Website. Limestone County Detention Center. (UNDATED). http://www.cecintl.com/facilities_sf_tx_009.html (accessed 21 June 2012).

<u>Lutheran Social Services Lansing (Lansing, Michigan)</u> is a not-profit priate religious organization. Lutheran Social Services. Website. "Refugees." (UNDATED). http://www.lssm.org/lssm/page.aspx?pid=530 (accessed 21 June 2012).

Macomb County Jail (Mt. Clemens, Michigan) contracts food services to Canteen Correctional Services and medical services to Correct Care Solutions.

Macomb County Sheriff's Office. 2010. Website. "Inmate Services." Copyright 2010. http://www.macombsheriff.com/index.php?option=com_content&task=view&id=31&Itemid=256 (accessed 21 June 2012).

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LCS Correctional Services Inc. 2009. Website. "Perry County Correctional Center." http://www.lcscorrections.com/site23.php (accessed 22 June 2012).

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Twin Falls County Sheriff Office. 2006. Website. "Medical/Food Service." Copyright 2006. http://www.twinfallscoso.com/page.php?p=medical (accessed 25 June 2012).

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<u>Yavapai County Detention Center (Camp Verde, Arizona)</u> contracts health services to Wexford Health Sources, Inc.

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